

Name of project, policy, function, service or proposal being assessed:	Richard Herrod Centre – Demolition			
The main objective of (please insert the name of accessed document stated above):	The objective of this proposal is to enable the demolition of the Richard Herrod Centre as part of the Carlton Active development and the approved Leisure Transformation Programme. The demolition works include the demolition of the existing building, removal of slabs and foundations, processing and removal of demolition materials, and associated site clearance works required to prepare the site for redevelopment. This assessment considers the climate and environmental impacts associated with the demolition phase and should be read alongside the wider environmental assessments undertaken as part of the Carlton Active programme.			
What impact will this have on the following Please read guidance before completing.				
Category	Negative	Positive	No impact/ Negligible change	Mitigation/ Comments
Behaviour & Culture Change			X	The demolition works are largely site-based activities and are not expected to result in a significant direct change in public behaviour or travel patterns. The demolition forms part of the wider Carlton Active programme,

				which is intended to deliver a modern and sustainable leisure facility in the future.
Built Environment	X			The demolition works will result in the complete removal of the Richard Herrod Centre, including associated slabs, foundations and site infrastructure. This represents a significant change to the built environment and the permanent loss of an existing community building. The demolition phase will temporarily alter the character and appearance of the site and will create a cleared development plot pending future redevelopment. Whilst the impact is negative in the short term, demolition is required to facilitate the delivery of Carlton Active, which will provide a modern replacement leisure, health and wellbeing facility. Appropriate

				controls including hoarding, dust suppression and site management measures will be implemented throughout the demolition phase.
Transport	X			Demolition will generate a significant increase in construction-related vehicle movements compared to the current baseline. This includes demolition plant, site operatives, waste removal vehicles, material haulage and specialist contractor visits. Vehicle movements will contribute to transport emissions, congestion and localised environmental impacts during the demolition phase. These impacts are temporary in nature and will be managed through the contractor's demolition methodology, logistics planning and traffic management arrangements.

Climate Impact Assessment



**Energy, Natural Resources
& Climate Change**

X

The demolition works have a significant short-term carbon impact. Emissions will arise from demolition plant, heavy machinery, transport movements, waste handling activities and site operations. In addition, demolition will result in the loss of embodied carbon contained within the existing Richard Herrod Centre building and associated structures. Demolition activity is inherently carbon intensive and therefore represents a negative impact when considered in isolation. However, the existing Richard Herrod Centre is an ageing asset and forms part of a wider Leisure Transformation Programme which seeks to replace outdated and inefficient buildings with a modern facility designed to significantly improve energy performance and reduce operational carbon

				emissions over its lifespan. Demolition is therefore considered a necessary enabling activity to facilitate the long-term carbon reduction objectives of the Carlton Active project.
Waste Reduction & Recycling		X		Demolition will generate substantial volumes of waste material including concrete, steel, masonry and other building components. Without appropriate controls this would represent a significant environmental impact. However, the demolition methodology includes opportunities for segregation, recycling and recovery of demolition arisings. The crushing and reuse of suitable materials on site or within the wider construction sector can significantly reduce waste sent to landfill and reduce demand for virgin materials. The contractor will be expected to maximise recycling and material

				recovery wherever practicable and monitor waste streams through the demolition process. Whilst demolition inevitably generates large volumes of material, a well-managed demolition strategy provides opportunities to support circular economy principles and resource efficiency This strand will form a part of contractors KPI monitoring on the demolition phase of the programme.
Blue-Green Infrastructure/Biodiversity			X	Ecological surveys have been undertaken in advance of demolition activity and have informed the proposed approach to demolition. Demolition works have the potential to impact biodiversity if not appropriately managed. Appropriate surveys, mitigation measures and ecological controls will therefore remain in place throughout the demolition phase. Subject to compliance with these

				requirements, significant biodiversity impacts are not anticipated. Demolition is being undertaken as part of the wider Carlton Active development, which will include future landscaping and environmental enhancement opportunities as part of the redevelopment proposals.
Procurement & Purchasing		X		The demolition works are being delivered through the UK Leisure Framework, with Alliance Leisure Services Limited as development partner and Universal Civils and Build Ltd as contractor. This provides a compliant procurement route and allows the Council to manage the early works through an established contractual structure rather than a separate ad hoc procurement exercise.

				Sustainability benefits within procurement will depend on how the contractor manages materials, temporary works, utilities and waste during the works. Opportunities should be taken, where practicable, to prioritise efficient temporary infrastructure, reduce waste and embed sustainable purchasing choices within the enabling package.
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In response to the information provided above please provide if there is any proposed action including any consultation that is going to be carried out

Planned Actions	Timeframe	Success Measure	Responsible Officer
Issue resident and stakeholder communications in advance of demolition.	Prior to site handover and throughout Phase 1 and demolition	Communications issued ahead of works; ward Members and nearby residents informed	Leisure Transformation Team / Communications Team
Monitor temporary utility use, meter readings and service disconnections during the Phase 1 period and demolition	Throughout works	Utilities managed efficiently; no unnecessary continued use of live services beyond operational need	Leisure Transformation Team / Alliance Leisure / Universal
Implement a reuse / redistribution / recycling approach for materials and equipment identified through demolition	Throughout works	Items reused, redistributed or recycled where practicable; avoidable waste minimised	Leisure Operations Team / Alliance Leisure / Universal

Keep ecological and statutory constraints under review as demolition progresses .	Throughout demolition	Compliance maintained; no later works progressed without relevant requirements being satisfied	Leisure Transformation Team / Alliance Leisure / Contractor Team
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Authorisation and Review

Completing Officer	Tom Fletcher
Authorising Head of Service/Director	Lance Juby
Date	15/8/2026
Review date (if applicable)	N/A